

3<sup>rd</sup> September 2019

Dear Parent / Carer

The start of the school year is one of my favourite times; I still have the same mix of anticipation, nervousness and excitement now as I did when I was at school. For me it never went away, and this year is no different as I step up to lead DEMAT.

I have a great deal of respect and admiration for the staff in every DEMAT school who are fully committed in ensuring the best education for your child. My role is to support the Governors and Headteachers to make their schools even better, to make sure your child receives the very best education, and to facilitate opportunities for schools to widen the experiences open to your child.

Effective governance of schools is a key support function in their continued improvement, if any of you wish to support your child(s) school or another in the trust as a governor please let your headteacher know of your interest.

Even though I may be unable to meet every parent/carer in person please be assured that I am fully committed to delivering an excellent education for every child in a DEMAT school.

With very best wishes



Adrian Ball  
**Chief Executive Officer**